SAN FRANCISCO ZOOLOGICAL SOCIETY ANNUAL REPORT FISCAL YEAR 2016-2017





ABOUT THE COVER

Rescued Black Bear Cubs Join the San Francisco Zoo Family

THE MISSION OF THE SAN FRANCISCO ZOOLOGICAL SOCIETY IS TO CONNECT PEOPLE WITH WILDLIFE, INSPIRE CARING FOR NATURE AND ADVANCE CONSERVATION ACTION.

The female and male cubs featured on the cover of this year's annual report were rescues found this past spring far apart in Alaska's wilderness. These cubs, who are unrelated and both less than one year old, were found orphaned

and in starving condition. In March 2017, the Department of Interior changed its policy to allow for hunting of hibernating bears. These cubs may have been orphaned as a result of the hunting deaths of their mothers. The cubs came to the San Francisco Zoo after rehabilitation at the Alaska Zoo and are thriving in their new home.

Animal rescue is an important component of the Society's strategic vision, tying together our work in animal conservation, wellness, and advocacy, as well as raising awareness of human impact on animal habitats and the environment.



Female found outside Juneau, Alaska, June 2017.



Male found outside Valdez, Alaska, May 2017.



Dear Friends:

What is your Zoo story? Each one of us has a unique connection to the Zoo whether as a visitor, donor, volunteer, partner, or staff member. In this fiscal year 2016–2017 annual report, we are pleased to share a collection of vignettes and stories that together tell the larger narrative of today's San Francisco Zoo and Gardens as a vibrant space for animal advocacy, conservation, wellness, and community education and engagement.

Through the course of the enclosed narrative, we highlight aspects of our story that are often less well known but equally important to the Zoo's impact as an educational and recreational community resource. This mission work includes the significant field contributions of our amazing staff and their roles as research scientists, veterinary practitioners, and leaders advancing the treatment and protection of wildlife. All of this is further enhanced by our extensive partnerships with external veterinary professionals, wildlife advocates, and educators. Where these internal and external communities intersect is often where the true magic of the Zoo happens. Here are just a few of our favorite stories:

- Our groundbreaking animal wellness and enrichment activities inform our work and the work of colleagues around the world. Examples include our Foobler ball enrichment experiments with our rhino *Boone*, which will soon be available for other zoos to replicate, and a first-of-its-kind back surgery on a komodo dragon performed in partnership with UCSF, highlighted on page 8.
- Our dynamic new spaces and exhibits elevate animals' quality of life and enhance visitors' learning. Examples include our renovated flamingo exhibit that allows coming generations of flamingos to be fully flighted, a pop-up coastal research center that is providing research opportunities and partnerships, and an expanded great ape habitat designed to address the needs of aging primates. Of course, none of this is possible without the immense generosity of our donors. You can read more about each of these exhibits and some of the donors who supported them in the timeline starting on page 2.
- Our renewed long-term commitment to "active conservation programs that aid species survival, research, and conservation, both at home and in the field." These conservation priorities align to policies outlined by the American and World Association of Zoos and Aquariums. They shape our on-site breeding and acquisitions and similarly guide our field work. Our preservation work to re-populate the San Francisco forktail damselfly in the City's Presidio further demonstrates the rigor of our methods and the importance of strong cooperative partnerships, in this case with the Presidio Trust and National Park Service, to achieve success. Read more about our conservation activities on page 9.

The sum of these activities and relationships, guided by the strong strategic vision of the San Francisco Zoological Society Board of Directors, is a San Francisco Zoo and Gardens that is more relevant than ever as a safe harbor for animals, as a provider of wellness programs and responsible wildlife conservation efforts, and as a community resource for education and advocacy. Whatever your connection to the Zoo, we hope you enjoy this annual report and the stories of our work. Better yet, why not come out to visit and create your own next Zoo story?

Sincerely,

Tanya M. Peterson, J.D.

CEO & Executive Director

Edward G. Poole

Chair, Board of Directors

LM B. Par

P.S. To become a San Francisco Zoological Society member, please visit www.sfzoo.org/join.



AUGUST 19, 2016

GRAND OPENING OF COQUEREL'S SIFAKA EXHIBIT

Adorable and inquisitive sifakas *Karen* and *Neil* join our Lipman Family Lemur Forest – the largest mixed-species lemur exhibit in the country. The new sifakas exhibit, also funded by Barry and Marie Lipman, features an 18-foot fony baobab tree – an excellent launchpad for these small but mighty creatures that can leap 20 feet in a single bound. This centerpiece of our Madagascar exhibit

is the Zoo's biggest addition this year and the biggest sifaka exhibit in any zoo.

200 TIMELINE 2016-201>



MARCH PENGUINS

JULY 16, 2016
Celebrating Our Zoo

Crew We commemorate the enthusiastic efforts of 34 middle-school Zoo Crew volunteers with a fun day at the Zoo. These students devoted 550 hours over 12 months towards habitat restoration projects around San Francisco, including Mountain Lake in the Presidio and Lake Merced.

JULY 30, 2016

March of the Penguins

Our Magellanic penguin chicks participate in this annual rite of passage, trekking through the Zoo to join their colony on Penguin Island. Cuteness abounds.

AUGUST 6, 2016

Nature Trail Reunion

Party 600+ attendees celebrate 2,500 alumni and 40 years of the Nature Trail, one of the Zoo's most enduring volunteer programs. Fun fact: 12 current Zoo employees got their start on the Nature Trail!.

1976-2016 40 YEARS OF NATURE TRAIL



AUGUST 2016

Another Successful Year of Zoo Camp! More than 1,800 youth aged 4 to 17 expanded their knowledge of animals and summer fun at Zoo Camp. Enrollment this year was the highest yet!

SEPTEMBER 30, 2016

ZOO II'S FUR BALL 2016

Our Zoo II volunteer corps of young professionals support the Zoo with quarterly philanthropic activities. "Fur Ball 2016: Where the Wild Things Are," chaired flawlessly by Willa Moore, raises \$56,000 from 300 attendees.





AUGUST 31, 2016 Ocean Beach Cleanup

Dozens of Zoo staff cross the Great Highway to take part in an Ocean Beach cleanup. Why? Our commitment to protect and preserve animals and natural habitats doesn't end at the Zoo's gates. Keeping the environment clean is all of our responsibility.

SEPTEMBER 14, 2016

Honoring Veterans at
the Zoo 420+ veterans and
their caretakers enjoy a day at
the Zoo with complimentary
admission, lunches provided
by Veterans of Foreign Wars
Post #4103, guided tours,
and unforgettable animal
encounters. This 5th annual
event is just one of the many
ways the Zoo opens its doors
to our larger community.

SEPTEMBER 17, 2016
International Red Panda
Day We celebrate Tenzing,
Hillary, and Hunter, the Zoo's
red panda trio, with a day
of keeper talks, a special
take-home activity book
with fascinating facts on red
pandas, plus a special handmade keepsake courtesy of
our Zoo staff.

ZooMobile Reaches More Bay Area Students Our amazing educational team designed new lessons on animal movement and climate change conundrums, adding to the five popular lessons offered through this mobile classroom. ZooMobile brought STEM curricula and favorite animal ambassadors to 71 underserved elementary, middle, and high school classrooms in the Bay

OCTOBER 2016

Area this year!



MARCH 2017

RED IVORY EXHIBIT OPENS

This powerful six-minute video by Zoo artist-in-residence
Henry Jackson takes viewers on a journey depicting the
past, present, and future of elephants and the threat
poaching poses to these majestic animals' survival.
Can you imagine a world without elephants? We can't, thus
the Red Ivory exhibit, which expands the Zoo's commitment
to the "Stop Ivory Trade" campaign and our invitation to
visitors to pledge their support for this critical effort. Our
thanks to John and Michele McNellis (pictured here at left),
whose generosity fully funded this project.



OCTOBER 2016

Boo at the Zoo This spooktacular two-day Halloween event drew 10,000+ visitors for trick or treating, a costume parade, a Pumpkin Stomp & Chomp, a haunted Nature Trail, and creepy, crawly Insect Zoo fun. Also in October: ZOOtoberFest, our new signature event offering Halloween activities, OktoberFest-inspired beer, German food and music, a 5,000 square-foot hay maze, and, of course, access to our stellar animal exhibits.

OCTOBER 2016

Lion House Improvements

Our re-lit, re-roofed, and redesigned Lion House features a larger night enclosure and glass walls that benefit the animals' daily lives and visitors' experience. Our thanks to George and Linnea Roberts, whose support made this possible. Our devoted docents also raised money to build a platform for the big cats, vastly improving guests' sightlines and affording the animals an elevated space to observe their domain.

DECEMBER 2016

Quarterly Senior Strolls

One of our most popular community engagement programs, Senior Strolls offer members of our elder community quarterly early morning guided walking tours of the Zoo and reduced admission.

DECEMBER 16-29, 2016

ZooLights Over its 13-night run, 20,000-plus visitors enjoyed the Zoo bathed in colorful holiday lights, visits with Santa and his reindeer *Belle*, *Holly*, and *Peppermint*, and a festive holiday marketplace featuring seasonal food and music.

MARCH 2017

GREAT APE PROJECT GROUNDBREAKING!

This multimillion dollar renovation of the Pachyderm building, brought to fruition by major gifts from Beth Anderson and the estate of Lois Kalb, will create a new state-of-the-art indoor viewing exhibit and expanded habitat with customized features to accommodate the needs of our geriatric great apes. It will connect to the chimpanzee grottoes via the Jim Ludwig Passage, a dramatic overhead walkway named for our long-time donor, board member, and all-around Zoo champion. (Jim Ludwig is center in the photo at right.)





JANUARY 2017

Marriott Adopts Our Asian Rhino Agenerous

\$10,000 donation from the Marriott Marquis and Marriott corporate headquarters brings upgrades to the habitat of Asian rhino Gauhati. Marriott has been a committed advocate of the Zoo, particularly our rhinos, through the Renew the Zoo corporate engagement program.

FEBRUARY 2017

It's Year of the Rooster!

We ring in the Lunar New Year with two weekend celebrations featuring traditional lion dancing and folk dancing, a lunar zodiac scavenger hunt with fun facts about the animals found on the Chinese calendar, and free access to the celebration for those born in the Year of the Rooster.

MARCH 9, 2017

Birds of a Feather Ladies **Auxiliary Luncheon**

This colorful fundraiser in the Neiman Marcus Rotunda celebrates exotic birds and showcases participants donning the finest in millinery fashion. Hosted this year by dynamic duo co-chairs Lisa Keith and Zoological Society Board Member Mindy Henderson, 100 guests raised over \$50,000 to support the Zoo's conservation and education programs.

APRIL/MAY 2017

Farewell to Uulu and Elly

Polar bear *Uulu* passed away in April from heart failure at the age of 36. One of the longest lived polar bears in recorded Zoo history, Uulu was a favorite of visitors and staff, from the day she arrived in 1985 as a mischievous rescue from Churchill, Canada, to her last time playing in a 10-ton bed of snow on International Polar Bear Day in March 2017.

In May, our beloved black rhino Elly died from advanced age at 46. Elly – the oldest black rhino in the country by five years - played a significant role in preserving this critically endangered species. Elly produced 14 calves, 15 grand calves, 6 great grand calves, and 1 great-great grand calf. The longevity of Elly and Uulu speaks to the excellent care both received at the Zoo.



APRIL 28, 2017

ZOOFEST 2017 RAISES \$1 MILLION FOR SF ZOO!

400 participants hear ZooFest's "Call of the Wild," enjoying fine cuisine, dancing, a spirited live auction, and a far-reaching fund-a-need campaign in support of the Zoo's conservation and education programs. Chaired by Zoological Society Board Member Elizabeth Minick and Jeff Minick, this year's event recognized Bank of America and its long partnership with the San Francisco Zoo.





MAY 2017

UNCOVER THEIR SECRET WORLD

Tarantula Exhibit Opens

Some say the fear induced by these gentle giants of the arachnid class is simply misplaced. Visitors have a chance to decide for themselves at this up-close special exhibit. Our Guardian major donor members enjoyed a preview of the exhibit, which included sampling "Tarantula Tea," a unique herbal calming blend created exclusively for the occasion by local Fabula Tea company.

JUNE 24-25, 2017

Anniversary Festivities for the 10th anniversary of Grizzly Gulch and the always entertaining grizzly sisters Kachina and Kiona included the ever-popular feeding, extra

Hearst Grizzly Gulch 10th

entertaining grizzly sisters
Kachina and Kiona included
the ever-popular feeding, extra
keeper and docent talks on all
things grizzly, face painting,
picture taking, and fascinating
stories on bears.

MAY 2017

Salesforce and SF Unified School District Partner on

Zooforce The 4th annual Zooforce connects enthusiastic Salesforce volunteers with 300 sixth graders from Denman Middle School for mentoring and animal behavior studies. Salesforce is a major participant in Renew the Zoo, which engages volunteer corporate groups in restoration, conservation, and exhibit refurbishment projects.

MAY 2017

A New Zoo Website

Our new website is mobilefriendly and provides easier-to-access ticketing information, customer service, and news on our animals and upcoming programs. Do you agree? Tell us what you think! **SUMMER 2017**

POP-UP OCEAN RESEARCH CENTER

The George and Judy Marcus family helped to construct this temporary Coastal Conservation Education and Research Center on the former site of the Fleishhacker pool near the Great Highway. The center's perfect location overlooking the Pacfic and three marine sanctuaries (the Greater Farallones, Cordell Bank, and Monterey Bay), facilitates Zoo research, including a partnership with the National Oceanic and Atmospheric Administration (NOAA), and extends our education activities beyond the immediate Zoo grounds. Our special thanks to Zoological Society Board Member Margaret Hauben who provided the seed funding for this initiative and formed our Oceans Advisory Council, which sparked the initial vision for this research facility.



JUNE 2017

Summer of Love Celebration at the Zoo

The Zoo embraced the 50th anniversary of the Summer of Love with a "Love Your Zoo" campaign with special summer giving opportunities and tie-ins to city-wide celebrations of this colorful time in San Francisco history.

JUNE 2017

Stanford Students Study
Zoo Life Dr. Jason Watters,
the Zoo's vice president
of wellness and animal
behavior, is preparing his next
class for Stanford University
sophomores: "Life in the
Zoo: Behavior, Welfare, and
Enrichment." The field course
gives students hands-on
experience designing animal
exhibits that both enrich and
engage animals and fulfill
the complex mission of a zoo.

ANIMAL ARRIVALS

We are thrilled to welcome to our Zoo family the following animals, who arrived during the 2016–2017 fiscal year through a mix of live births, rescues, and acquisitions.



Andean condor Allan arrives in February 2017 and is ready for breeding! He's named after long-time docent, master birder, and major donor Allan Ridley.



Thanks to donors Barry and Marie Lipman, we welcomed new blue-eyed black lemurs Elyse and Story to the Lipman Lemur Forest. Interesting fact: Elyse is anatomically male, though he changed to female coloration several years ago. Hormonal imbalances of unknown etiology can cause this change in color.



Francois' langur monkey
Kerr, named in honor of
Golden State Warriors head
coach Steve Kerr, was born
in May 2017 to mother
Kathleen and father Jun Wan.
Kerr was the second Francois'
langur monkey born this year
at the Zoo.

- 2 American black bears
- 1 Nine-banded armadillo
- 2 Hadada ibis
- 1 Guanacc
- 3 Four-toed hedgehogs
- 2 Kune kune pigs
- 4 Chilean flamingos
- 2 Bali mynahs
- 2 Roseate spoonbills
- 1 Hill wallaroo
- 1 Mandrill
- 7 Magellanic penguins
- 2 Palm cockatoos
- 1 Greater kudu
- 1 Blue-winged teal
- 1 Black howler monkey
- 4 Box turtles
- 1 Red-ruffed lemur
- 1 Eastern bongo
- 1 Blue-tongued skink
- 5 Domestic polecats
- 4 Sacred ibis
- 1 Pacific pond turtle
- 4 Red-sided Eclectus parrot
- 1 Cane toad
- 1 Blue-legged mantilla
- 5 Pink-backed pelicans
- 1 Domestic chicken
- 1 Harris's hawk (bay-winged hawk)
- 5 Temminck's tragopans
- 1 Crested oropendola
- 2 Bearded dragons
- 1 Royal/ball python
- 2 Golfodulcean poison dart frogs
- 3 Henkel's leaf-tailed geckos

ANIMAL WELLNESS AND ENRICHMENT



Groundbreaking Surgery and Rehabilitation for Our Komodo Dragon

In 2015, komodo dragon Big Daddy Bahasa was facing long-term hind leg paralysis due to congenital spinal defects. With our commitment to exemplary wellness and enrichment approaches that enhance the longterm quality of life of the animals in our care, there was no question we would do whatever we could to help Big Daddy. To that end, SF Zoo partnered with UCSF Medical Center doctors on a first-of-its-kind surgery on a komodo dragon to fuse Big Daddy Bahasa's vertebrae in an attempt to reverse his paralysis. Eighteen months post-surgery, Big Daddy had the pins in his back removed in June. Now, the real work begins - a tailored physical therapy regimen to help him build strength and regain mobility. After all of his hard work, Big Daddy will get to relax in a new habitat funded by Board Member Emeritus Barry Lipman and his wife Marie (who also chose Big Daddy's name for him!).

Big Daddy Bahasa's story is just one example of the groundbreaking wellness work the San Francisco Zoological Society does within our Zoo walls to support the physical and mental health of our animals – from replicating their natural habitat as best we can within the Zoo environment, to providing them choices and opportunities for stimulating enrichment, to engaging in partnerships that further elevate the welfare of wildlife. Studies show that animals can thrive in captivity when their wellness is prioritized in every aspect of their care.

Here are more examples of our actions in this area during 2016-2017. Some are playful, others are medically focused, but all prioritize our animals' health and quality of life:

> Hippo Bruce Bochy receives a specially built hippo-proof shower that allows him to bathe whenever the mood hits and enjoy another favorite past-time – catching shower spray in his mouth.



- > SF Zoo researchers continue to study how a specially built rhino Foobler ball, a timed feeder puzzle originally used for dogs, can enrich life for our black rhino Boone and promote actions that mimic foraging in the wild. We partnered with external builders to design and construct the device and will soon be making it available to zoos worldwide.
- > Stanford's Packard Children's Health Alliance donated a cardiac ultrasound machine, giving SF Zoo staff the ability to obtain high quality echocardiograms of our animals. This is especially useful with our apes, who are prone to heart disease.
- > Partnership with veterinary rehabilitation specialist Erika Gebhardt from Nor Cal Veterinary Emergency and Specialty Hospital gives our animals access to rehabilitation and physical

therapy to address age- and injury-related ailments. Nor Cal also generously provides CT scans for the Zoo's animals free of charge.

> Charismatic crow Russell (yes, Russell Crow), whose foot was amputated after a severe injury, received a prosthetic foot crafted by Zoo staff and vet technician and artist Melissa Christensen.



- > Blind sea lion Henry receives cataract eye surgery in his left eye in an attempt to restore some sight and alleviate eye discomfort. His long recuperation includes training to accept eye drops and three weeks out of the water to promote safe healing of his eye.
- > Redesign of the Charlot
 Malin Memorial Flamingo
 Habitat provides these
 graceful birds space to fly.
 This eases the need to pin
 the birds' wings, so flamingos
 born in the exhibit now
 remain fully flighted.

CONSERVATION AND PROTECTION

Breeding the Forktail Damselfly Population One Egg at a Time

A mind's-eye pondering of the San Francisco Zoo and Gardens likely conjures images of animals in action at Grizzly Gulch, Penguin Island, or the Lion House. But what's missing from this picture is the



often less well known but significant work we do to advance animal conservation and protection. The modern zoo is a preservation center that collaborates with other zoos to intentionally manage animal diversity and safe breeding of species globally – and the San Francisco Zoo is a modern zoo in every sense of this definition. As conservationists in active partnerships like the Species Survival Plan through the World Association of Zoos and Aquariums, the preservation work of our research and keeper staff expands the Zoo's reach and impact into our local, national, and international communities.

Our efforts to breed the San Francisco forktail damselfly over the past two years is an excellent case study on our contributions to the field of animal preservation. Once on the endangered list, this rare, beautiful relative of the larger dragonfly is native to San Francisco's Presidio. Habitat loss moved them to the park's Fort Point shore, an unfortunately inhospitable breeding spot known for rough surf. Insect Zoo staff designed and tested a safe process for collecting and breeding these damselflies at the Zoo, starting with just four adult females and four adult males. Staff have been overseeing damselfly growth through the larval stage at the Zoo, then transporting them back to the Presidio in various stages of development – sometimes releasing batches of eggs as large as 900 at a time, other times releasing just a handful of juveniles and adults. None, however, is being released to probable death at Fort Point. Instead, Zoo staff are working in partnership with the Presidio Trust and National Park Service to introduce the damselfly into the friendlier environs of the park's recently restored Mountain Lake. We're closely monitoring the reintroduction of this rare Odandate species back into the Presidio. The future is looking bright so far for the growing forktail damselfly community.

Of course, we could not do any of this work without funders like the Stephenson Family who created a conservation endowment fund. For more information about our endowment fund, please contact our Philanthropy Department at 415-753-7173 or development@sfzoo.org.

Other highlights of our 2016-2017 conservation work:

- > 62 Sierra Nevada yellowlegged frogs reintroduced into Lake Tahoe Basin Desolation Wilderness Area
- > 119 mountain yellow-legged frogs treated and reared at the Zoo for reintroduction to Sequoia National Park.
- > Zoo staff partnered with SEKI Fire and Rescue Crew, UC Santa Barbara, and the National Park Service to collect another 226 yellowlegged frog tadpoles and froglets. 111 were helicoptered to the Zoo's Wellness and Conservation Center for treatment and rearing.



- > 22 western pond turtles released in Lake County
- > We launched the Red Ivory Pledge on World Elephant Day in support of the campaign to stop the illegal ivory trade. Nearly 5,000 Zoo visitors have signed the pledge already.
- > Our Coastal Conservation Education and Research Center pop-up facility opens for use by Zoo staff and external research partners, as well as teen Zoo Camp participants.
- > Zoo veterinarians are part of an international and local team in Madagascar who vaccinated 1,852 chickens to protect them from the highly contagious and life-threatening Newcastle virus.

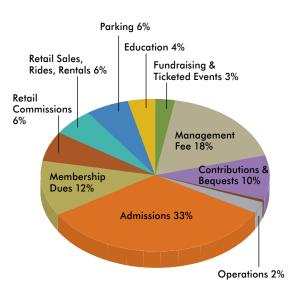
Statement of Financial Position Years Ending June 30, 2017 and 2016

CURRENT ASSETS	2017	2016
Cash and Cash Equivalents	3,645,325	\$ 3,860,339
Contributions Receivable	331,000	503,502
Bequests and Other Receivables	297,976	498,741
Prepaid Expenses	331,584	222,527
Total Current Assets	4,605,885	5,085,109
INVESTMENTS	7,579,622	6,835,960
PROPERTY AND EQUIPMENT, NET.	645,956	611,825
TOTAL ASSETS	12,831,463	\$ 12,532,894
CURRENT LIABILITIES		
Accounts Payable	\$ 625,320	\$ 860,919
Accrued Expenses	1,090,844	1,312,021
Deferred Revenue	1,272,735	1,292,197
Current Portion of Long-Term Debt	148,482	166,887
Due to the City and County of San Francisco	155,542	235,022
Total Current Liabilities	3,292,923	3,867,046
Long-Term Debt, Net		148,482
Total Liabilities	3,292,923	_4,015,528
NET ASSETS		
Unrestricted	3,052,310	2,356,412
Temporarily Restricted	2,235,382	1,913,906
Permanently Restricted	4,250,848	4,247,048
Total Net Assets	9,538,540	8,517,366
TOTAL LIABILITIES AND NET ASSETS	12,831,463	\$ 12,532,894

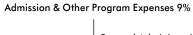
Statement of Activities Years Ending June 30, 2017 and 2016

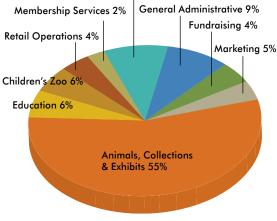
Program Revenues: Admissions \$ 7,556,979 \$ 7,672,298 Admissions \$ 7,556,979 \$ 7,672,298 Admissions \$ 2,683,611 2,683,210 Retail Commissions 1,446,077 1,496,768 Retail Sclas, Rides, and Rentals 1,390,204 1,442,135 Parking 1,372,588 1,121,094 Education 894,654 809,356 Fundraising and Ticketed Events (Net of direct benefit to donors of \$427,073 in 2017 and \$360,461 in 2016 693,034 75,5172 Total Program Revenue 15,983,147 15,600,033 Contributions and Bequests 2,159,430 2,284,125 Cher Income 7,173 10,121 Contributions and Bequests 2,159,430 2,284,125 Cher Income 7,173 10,121 Contributions and Bequests 2,2804,752 27,65,487 COPERATING EXPENSES: Program Services: Animals, Collections, operations 535,002 751,208 Total Revenues and Support 22,804,752 27,65,487 COPERATING EXPENSES: Program Services: Animals, Collections, and Exhibits 12,304,765 12,703,275 Education 1,289,296 1,458,446 Children's Zoo 1,244,893 1,276,574 Retail Operations 937,928 971,615 Children's Zoo 1,244,893 1,276,574 Retail Operations 937,928 971,615 Children's Zoo 1,244,893 1,276,574 Retail Operations 937,928 971,615 Children's Zoo 1,244,893 1,273,936 Admissions and Other Program Expenses 2,094,154 1,734,819 1,005,815 Total Program Services 39,898 1,637,396 Morketing 1,005,815 1,000,983 1,021,934 1	UNRESTRICTED NET ASSETS	2017	2016
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Membership Dues 2,683,611 2,683,210 Retail Commissions 1,446,077 1,496,768 Retail Soles, Rides, and Rentals 1,390,204 1,442,135 Parking 1,372,588 1,212,1094 Education 894,654 809,356 Fundraising and Tickeled Events (Net of direct benefit to donors of \$427,073 in 2017 and \$360,461 in 2016) 693,034 375,172 Total Program Revenue 15,983,147 15,600,033 Other Support: 4,120,000 4,120,000 Contributions and Bequests 2,159,430 2,284,125 Other Income 7,173 10,121 Satisfaction of Restrictions, Operations 535,002 751,208 Total Revenues and Support 22,804,752 22,765,487 OPERATING EXPENSES: Program Services: Program Services: 1,239,296 1,458,446 Children's Zoo 1,244,893 1,276,574 Metail Operations 937,928 921,615 Membership Services 550,818 911,086 Admissions and Other Program Expenses 2,094,154 1,734,	Program Revenues:		
Retail Commissions 1,446,077 1,496,768 Retail Sales, Rides, and Rentals 1,390,204 1,442,135 Parking 1,372,588 1,121,094 Education 894,654 809,356 Fundraising and Tickeled Events (Net of direct benefit to donors of \$427,073 in 2017 and \$360,461 in 2016) 693,034 375,172 Total Program Revenue 15,983,147 15,600,033 Other Support: 4,120,000 4,120,000 Contributions and Bequests 2,159,430 2,284,125 Other Income 7,173 10,121 Satisfaction of Restrictions, Operations 535,002 751,208 Total Revenues and Support 22,804,752 22,765,487 OPERATING EXPENSES: Program Services: 1,289,296 1,458,446 Children's Zoo 1,244,893 1,276,574 Retail Operations 937,928 921,615 Membership Services 550,818 911,086 Admissions and Other Program Expenses 2,094,154 1,734,819 Total Program Services 18,421,854 19,005,815 Suppor	Admissions	\$ 7,556,979	\$ 7,672,298
Retail Sales, Rides, and Rentals 1,390,204 1,442,135 Parking 1,372,588 1,121,094 1,210,004 1,442,135 Fundraising and Ticketed Events (Net of direct benefit to donors of \$427,073 in 2017 and \$360,461 in 2016)	Membership Dues	2,683,611	2,683,210
Parking 1,372,588 1,121,094 Education 894,654 809,356 Fundraising and Ticketed Events (Net of direct benefit to donors of \$427,073 in 2017 and \$360,461 in 2016) 693,034 375,172 15,600,033 15,983,147 15,600,033 15,983,147 15,600,033 15,983,147 15,600,033 15,983,147 15,600,033 15,983,147 15,600,033 15,000 15,983,147 15,600,033 15,200 15,983,147 15,600,033 16,120 16,12	Retail Commissions	1,446,077	1,496,768
Education 894,654 809,356 Fundraising and Ticketed Events (Net of direct benefit to donors of \$427,073 in 2017 and \$360,461 in 2016) 693,034 375,172 Total Program Revenue 15,983,147 15,600,033 Chler Support: 4,120,000 4,120,000 Contributions and Bequests 2,159,430 2,284,125 Chler Income 7,173 10,121 Satisfaction of Restrictions, Operations 535,002 751,208 Total Revenues and Support 22,804,752 22,765,487 OPERATING EXPENSES: Program Services: Animals, Collections, and Exhibits 12,304,765 12,703,275 Education 1,289,296 1,458,446 Children's Zoo 1,244,893 1,276,574 Retail Operations 937,928 921,615 Admissions and Other Program Expenses 2,094,154 1,734,819 Total Program Services: 18,421,854 19,005,815 Supporting Services: 20,094,154 1,734,819 Total Program Services 1,958,082 1,637,396 Marketing 1,070,983 1,021,933 Fundraising 910,383 870,684 Total Supporting Services 3,393,448 3,530,013 Total Operating Expenses 22,361,302 22,535,828 INCOME FROM OPERATIONS \$443,450 \$22,555,828 INCOME FROM OPERATIONS \$43,450 \$22,555,828 INCOME FROM OPERATIONS \$43,500 INCREA	Retail Sales, Rides, and Rentals	1,390,204	1,442,135
Fundraising and Ticketed Events (Net of direct benefit to donors of \$427,073 in 2017 and \$360,461 in 2016)	Parking	1,372,588	1,121,094
Net of direct benefit to donors of \$427,073 in 2017 and \$350,461 in 2016)	Education	894,654	809,356
in 2017 and \$360,461 in 2016) 693,034 375,172 Total Program Revenue 15,983,147 15,600,033 Other Support: 15,983,147 15,600,033 Management Fee 4,120,000 4,120,000 Contributions and Bequests 2,159,430 2,284,125 Other Income 7,173 10,121 Satisfaction of Restrictions, Operations 535,002 751,208 Total Revenues and Support 22,804,752 22,765,487 OPERATING EXPENSES: Program Services: 1,289,296 1,458,446 Children's Zoo 1,244,893 1,276,574 Retail Operations 937,928 921,615 Membership Services 550,818 911,086 Admissions and Other Program Expenses 2,094,154 1,734,819 Total Program Services 1,958,082 1,637,396 Marketing 1,070,983 1,021,93 Fundraising 1,070,983 1,021,93 Total Supporting Services 3,939,448 3,530,013 Total Operating Expenses 22,361,302 22,535,828	Fundraising and Ticketed Events		
Total Program Revenue 15,983,147 15,600,033 Other Support: Management Fee 4,120,000 4,120,000 Contributions and Bequests 2,159,430 2,284,125 Other Income 7,173 10,121 Satisfaction of Restrictions, Operations 535,002 751,208 Total Revenues and Support 22,804,752 22,765,487 OPERATING EXPENSES: Program Services: Animals, Collections, and Exhibits 12,304,765 12,703,275 Education 1,289,296 1,458,446 1,458,446 1,461 1,465,544 Children's Zoo 1,244,893 1,276,574 1,26,574 1,28,193 1,270,375 1,24,819 1,276,574 1,24,819 1,276,574 1,24,819 1,276,574 1,24,819 1,24,65 1,234,819 1,21,615 1,24,65 1,24,84 1,24,819 1,24,65 1,234,819 1,21,65 1,24,84 1,234,819 1,24,65 1,234,819 1,24,65 1,234,819 1,24,65 1,24,65 1,234,819 1,24,65 1,24,65 1,24,65 1,24,819 1,24,65 <	(Net of direct benefit to donors of \$427,073		075.170
Other Support: Management Fee 4,120,000 4,120,000 Contributions and Bequests 2,159,430 2,284,125 Other Income 7,173 10,121 Satisfaction of Restrictions, Operations 535,002 751,208 Total Revenues and Support 22,804,752 22,765,487 OPERATING EXPENSES: Program Services: Animals, Collections, and Exhibits 12,304,765 12,703,275 Education 1,289,296 1,458,446 Children's Zoo 1,244,893 1,276,574 Retail Operations 937,928 921,615 Membership Services 550,818 911,086 Admissions and Other Program Expenses 2,094,154 1,734,819 Total Program Services 18,421,854 19,005,815 Supporting Services: 19,58,082 1,637,396 Marketing 1,070,983 1,021,933 Fundraising 910,383 870,684 Total Supporting Services 3,239,448 3,530,013 Total Operating Expenses (175,498) (173,616) <td< td=""><td>in 2017 and \$360,461 in 2016)</td><td><u>693,034</u></td><td><u>3/5,1/2</u></td></td<>	in 2017 and \$360,461 in 2016)	<u>693,034</u>	<u>3/5,1/2</u>
Management Fee 4,120,000 4,120,000 Contributions and Bequests 2,159,430 2,284,125 Other Income 7,173 10,121 Satisfaction of Restrictions, Operations 535,002 751,208 Total Revenues and Support 22,804,752 22,765,487 OPERATING EXPENSES: Program Services: Animals, Collections, and Exhibits 12,304,765 12,703,275 Education 1,289,296 1,458,446 Children's Zoo 1,244,893 1,276,574 Retail Operations 937,928 921,615 Membership Services 550,818 911,086 Admissions and Other Program Expenses 550,818 911,086 Admissions and Other Program Expenses 2,094,154 1,734,819 Total Program Services 1,958,082 1,637,396 Marketing 1,070,983 1,021,933 Fundraising 1,070,983 1,021,933 Fundraising 910,383 870,684 Total Operating Expenses 22,361,302 22,535,828 INCOME FROM OPERATIONS	Total Program Revenue	15,983,147	15,600,033
Contributions and Bequests 2,159,430 2,284,125 Other Income 7,173 10,121 Satisfaction of Restrictions, Operations 535,002 751,208 Total Revenues and Support 22,804,752 22,765,487 OPERATING EXPENSES: Program Services: Animals, Collections, and Exhibits 12,304,765 12,703,275 Education 1,289,296 1,458,446 Children's Zoo 1,244,893 1,276,574 Retail Operations 937,928 921,615 Membership Services 550,818 911,086 Admissions and Other Program Expenses 2,094,154 1,734,819 Total Program Services 18,421,854 19,005,815 Supporting Services: 3,939,448 3,530,013 General and Administrative 1,958,082 1,637,396 Marketing 1,070,983 1,021,933 Fundroising 910,383 870,684 Total Supporting Services 3,939,448 3,530,013 Total Operating Expenses (2,361,302) 22,535,828 INCOME FROM OPER	Other Support:		
Other Income 7,173 10,121 Satisfaction of Restrictions, Operations 535,002 751,208 Total Revenues and Support 22,804,752 22,765,487 OPERATING EXPENSES: Program Services: Animals, Collections, and Exhibits 12,304,765 12,703,275 Education 1,289,296 1,458,446 Children's Zoo 1,244,893 1,276,574 Retail Operations 937,928 921,615 Membership Services 550,818 911,086 Admissions and Other Program Expenses 2,094,154 1,734,819 Total Program Services 18,421,854 19,005,815 Supporting Services: 1,958,082 1,637,396 Marketing 1,070,983 1,021,933 Fundraising 910,383 870,684 Total Supporting Services 3,939,448 3,530,013 Total Operating Expenses 22,361,302 22,535,828 INCOME FROM OPERATIONS \$ 443,450 \$ 229,659 Investment Income (loss) 714,879 (340,506) Depreciation Expenses <t< td=""><td>=</td><td></td><td>4,120,000</td></t<>	=		4,120,000
Satisfaction of Restrictions, Operations 535,002 751,208 Total Revenues and Support 22,804,752 22,765,487 OPERATING EXPENSES: Program Services: Program Services: Animals, Collections, and Exhibits 12,304,765 12,703,275 Education 1,289,296 1,458,446 Children's Zoo 1,244,893 1,276,574 Retail Operations 937,928 921,615 Membership Services 550,818 911,086 Admissions and Other Program Expenses 2,094,154 1,734,819 Total Program Services 18,421,854 19,005,815 Supporting Services: 34,21,854 19,005,815 General and Administrative 1,958,082 1,637,396 Marketing 1,070,983 1,021,933 Fundraising 910,383 870,684 Total Supporting Services 3,939,448 3,530,013 Total Operating Expenses (22,361,302 22,535,828 INCOME FROM OPERATIONS \$443,450 \$229,659 Investment Income (loss) 714,879 (340,506)	Contributions and Bequests	2,159,430	
Total Revenues and Support 22,804,752 22,765,487 OPERATING EXPENSES: Program Services: Program Services: Animals, Collections, and Exhibits 12,304,765 12,703,275 Education 1,289,296 1,458,446 Children's Zoo 1,244,893 1,276,574 Retail Operations 937,928 921,615 Membership Services 550,818 911,086 Admissions and Other Program Expenses 2,094,154 1,734,819 Total Program Services 18,421,854 19,005,815 Supporting Services: General and Administrative 1,958,082 1,637,396 Marketing 1,070,983 1,021,933 870,684 Total Supporting Services 3,239,448 3,530,013 870,684 Total Operating Expenses 22,361,302 22,535,828 INCOME FROM OPERATIONS \$ 443,450 \$ 229,659 Investment Income (loss) 714,879 (340,506) Depreciation Expense (175,498) (173,616) Capital Expenditures to be Gifted to the City (282,560) (1,525,275)		7,173	10,121
OPERATING EXPENSES: Program Services: Animals, Collections, and Exhibits 12,304,765 12,703,275 Education 1,289,296 1,458,446 Children's Zoo 1,244,893 1,276,574 Retail Operations 937,928 921,615 Membership Services 550,818 911,086 Admissions and Other Program Expenses 2,094,154 1,734,819 Total Program Services 18,421,854 19,005,815 Supporting Services: General and Administrative 1,958,082 1,637,396 Marketing 1,070,983 1,021,933 Fundraising 910,383 870,684 Total Supporting Services 3,939,448 3,530,013 Total Operating Expenses 22,361,302 22,535,828 INCOME FROM OPERATIONS \$ 443,450 \$ 229,659 Investment Income (loss) 714,879 (340,506) Depreciation Expense (175,498) (173,616) Capital Expenditures to be Gifted to the City (2103,427) (1,525,275) Other Capital Expenditures (282,560) (1	Satisfaction of Restrictions, Operations	<u>535,002</u>	<u>751,208</u>
Program Services: Animals, Collections, and Exhibits 12,304,765 12,703,275 Education 1,289,296 1,458,446 Children's Zoo 1,244,893 1,276,574 Retail Operations 937,928 921,615 Membership Services 550,818 911,086 Admissions and Other Program Expenses 2,094,154 1,734,819 Total Program Services 18,421,854 19,005,815 Supporting Services: Useral and Administrative 1,958,082 1,637,396 Marketing 1,070,983 1,021,933 Fundraising 910,383 870,684 Total Supporting Services 3,239,448 3,530,013 Total Operating Expenses 122,361,302 22,535,828 INCOME FROM OPERATIONS \$443,450 \$229,659 Investment Income (loss) 714,879 (340,506) Depreciation Expense (175,498) (173,616) Capital Expenditures to be Gifted to the City and County of San Francisco (2,103,427) (1,525,275) Other Capital Expenditures (282,560) (127,519) Satisfaction of Restrictions, Capital 2,099,054 1,652,794 INCREASE (DECREASE) IN UNRESTRICTED NET ASSETS 695,898 (284,463) ITEMPORARILY RESTRICTED NET ASSETS 5,002 (751,208) Satisfaction of Restrictions, Operations (535,002) (751,208) Satisfaction of Restrictions, Capital (2,099,054) (1,652,794) INCREASE IN TEMPORARILY RESTRICTED NET ASSETS 321,476 105,098 PERMANENTLY RESTRICTED NET ASSETS 321,476 105,098 PERMANENTLY RESTRICTED NET ASSETS 321,476 105,098 PERMANENTLY RESTRICTED NET ASSETS 1,021,174 (164,365) NCREASE (DECREASE) IN NET ASSETS	Total Revenues and Support	22,804,752	<u>22,765,487</u>
Animals, Collections, and Exhibits 12,304,765 12,703,275 Education 1,289,296 1,458,446 Children's Zoo 1,244,893 1,276,574 Retail Operations 937,928 921,615 Membership Services 550,818 911,086 Admissions and Other Program Expenses 2,094,154 1,734,819 Total Program Services 18,421,854 19,005,815 Supporting Services: 1,958,082 1,637,396 Marketing 1,070,983 1,021,933 Fundraising 910,383 870,684 Total Supporting Services 3,939,448 3,530,013 Total Operating Expenses 22,361,302 22,535,828 INCOME FROM OPERATIONS \$ 443,450 \$ 229,659 Investment Income (loss) 714,879 (340,506) Depreciation Expense (175,498) (173,616) Capital Expenditures to be Gifted to the City (175,498) (173,616) Other Capital Expenditures (282,560) (127,519) Satisfaction of Restrictions, Capital 2,099,054 1,652,794	OPERATING EXPENSES:		
Education 1,289,296 1,458,446 Children's Zoo 1,244,893 1,276,574 Retail Operations 937,928 921,615 Membership Services 550,818 911,086 Admissions and Other Program Expenses 2,094,154 1,734,819 Total Program Services 18,421,854 19,005,815 Supporting Services: 3 1,958,082 1,637,396 Marketing 1,070,983 1,021,933 Fundraising 910,383 870,684 Total Supporting Services 3,939,448 3,530,013 Total Operating Expenses 22,361,302 22,535,828 INCOME FROM OPERATIONS \$443,450 \$229,659 Investment Income (loss) 714,879 (340,506) Depreciation Expense (175,498) (173,616) Capital Expenditures to be Gifted to the City and County of San Francisco (2,103,427) (1,525,275) Other Capital Expenditures (282,560) (127,519) Satisfaction of Restrictions, Capital 2,099,054 1,652,794 INCREASE (DECREASE) IN UNRESTRICTED <td>Program Services:</td> <td></td> <td></td>	Program Services:		
Children's Zoo	Animals, Collections, and Exhibits	12,304,765	12,703,275
Retail Operations 937,928 921,615 Membership Services 550,818 911,086 Admissions and Other Program Expenses 2,094,154 1,734,819 Total Program Services 18,421,854 19,005,815 Supporting Services: 3,939,882 1,637,396 Marketing 1,070,983 1,021,933 Fundraising 910,383 870,684 Total Supporting Services 3,939,448 3,530,013 Total Operating Expenses 22,361,302 22,535,828 INCOME FROM OPERATIONS \$ 443,450 \$ 229,659 Investment Income (loss) 714,879 (340,506) Depreciation Expense (175,498) (173,616) Capital Expenditures to be Gifted to the City and County of San Francisco (2,103,427) (1,525,275) Other Capital Expenditures (282,560) (127,519) Satisfaction of Restrictions, Capital 2,099,054 1,652,794 INCREASE (DECREASE) IN UNRESTRICTED 2,927,428 2,478,642 Investment Income 28,104 30,458 Satisfaction of Restrictions, Ope	Education	1,289,296	1,458,446
Membership Services 550,818 911,086 Admissions and Other Program Expenses 2,094,154 1,734,819 Total Program Services 18,421,854 19,005,815 Supporting Services: General and Administrative 1,958,082 1,637,396 Marketing 1,070,983 1,021,933 Fundraising 910,383 870,684 Total Supporting Services 3,939,448 3,530,013 Total Operating Expenses 22,361,302 222,535,828 INCOME FROM OPERATIONS 443,450 \$ 229,659 Investment Income (loss) 714,879 (340,506) Depreciation Expense (175,498) (173,616) Capital Expenditures to be Gifted to the City and County of San Francisco (2,103,427) (1,525,275) Other Capital Expenditures (282,560) (127,519) Satisfaction of Restrictions, Capital 2,099,054 1,652,794 INCREASE (DECREASE) IN UNRESTRICTED 2,927,428 2,478,642 Investment Income 28,104 30,458 Satisfaction of Restrictions, Capital (2,099,054) (1,652,794) <td>Children's Zoo</td> <td>1,244,893</td> <td>1,276,574</td>	Children's Zoo	1,244,893	1,276,574
Admissions and Other Program Expenses 2,094,154 1,734,819 Total Program Services 18,421,854 19,005,815 Supporting Services:	Retail Operations	937,928	921,615
Total Program Services 18,421,854 19,005,815 Supporting Services: General and Administrative 1,958,082 1,637,396 Marketing 1,070,983 1,021,933 Fundraising 910,383 870,684 Total Supporting Services 3,939,448 3,530,013 Total Operating Expenses 22,361,302 22,535,828 INCOME FROM OPERATIONS \$ 443,450 \$ 229,659 Investment Income (loss) 714,879 (340,506) Depreciation Expense (175,498) (173,616) Capital Expenditures to be Gifted to the City and County of San Francisco (2,103,427) (1,525,275) Other Capital Expenditures (282,560) (127,519) Satisfaction of Restrictions, Capital 2,099,054 1,652,794 INCREASE (DECREASE) IN UNRESTRICTED 695,898 (284,463) TEMPORARILY RESTRICTED NET ASSETS 695,898 (284,463) Investment Income 28,104 30,458 Satisfaction of Restrictions, Operations (535,002) (751,208) Satisfaction of Restrictions, Capital (2,099,054) (1,652,79	Membership Services	550,818	911,086
Supporting Services: 1,958,082 1,637,396 Marketing 1,070,983 1,021,933 Fundraising 910,383 870,684 Total Supporting Services 3,939,448 3,530,013 Total Operating Expenses 22,361,302 22,535,828 INCOME FROM OPERATIONS 443,450 \$229,659 Investment Income (loss) 714,879 (340,506) Depreciation Expense (175,498) (173,616) Capital Expenditures to be Gifted to the City and County of San Francisco (2,103,427) (1,525,275) Other Capital Expenditures (282,560) (127,519) Satisfaction of Restrictions, Capital 2,099,054 1,652,794 INCREASE (DECREASE) IN UNRESTRICTED NET ASSETS 695,898 (284,463) TEMPORARILY RESTRICTED NET ASSETS Contributions 2,927,428 2,478,642 Investment Income 28,104 30,458 Satisfaction of Restrictions, Operations (535,002) (751,208) Satisfaction of Restrictions, Capital (2,099,054) (1,652,794) INCREASE IN TEMPORARILY RESTRICTED	Admissions and Other Program Expenses	2,094,154	1,734,819
General and Administrative 1,958,082 1,637,396 Marketing 1,070,983 1,021,933 Fundraising 910,383 870,684 Total Supporting Services 3,939,448 3,530,013 Total Operating Expenses 22,361,302 22,535,828 INCOME FROM OPERATIONS 443,450 \$229,659 Investment Income (loss) 714,879 (340,506) Depreciation Expense (175,498) (173,616) Capital Expenditures to be Gifted to the City and County of San Francisco (2,103,427) (1,525,275) Other Capital Expenditures (282,560) (127,519) Satisfaction of Restrictions, Capital 2,099,054 1,652,794 INCREASE (DECREASE) IN UNRESTRICTED Seps.898 (284,463) TEMPORARILY RESTRICTED NET ASSETS 695,898 (284,463) Temporal Income 28,104 30,458 Satisfaction of Restrictions, Operations (535,002) (751,208) Satisfaction of Restrictions, Capital (2,099,054) (1,652,794) INCREASE IN TEMPORARILY RESTRICTED 321,476 105,098	Total Program Services	<u>18,421,854</u>	<u>19,005,815</u>
Narketing	Supporting Services:		
Total Supporting Services 3,939,448 3,530,013 Total Operating Expenses 22,361,302 22,535,828 INCOME FROM OPERATIONS \$ 443,450 \$ 229,659 Investment Income (loss) 714,879 (340,506) Depreciation Expense (175,498) (173,616) Capital Expenditures to be Gifted to the City and County of San Francisco (2,103,427) (1,525,275) Other Capital Expenditures (282,560) (127,519) Satisfaction of Restrictions, Capital 2,099,054 1,652,794 INCREASE (DECREASE) IN UNRESTRICTED NET ASSETS 695,898 (284,463) TEMPORARILY RESTRICTED NET ASSETS 2,927,428 2,478,642 Investment Income 28,104 30,458 Satisfaction of Restrictions, Operations (535,002) (751,208) Satisfaction of Restrictions, Capital (2,099,054) (1,652,794) INCREASE IN TEMPORARILY RESTRICTED NET ASSETS 321,476 105,098 PERMANENTLY RESTRICTED NET ASSETS 321,476 105,098 PERMANENTLY RESTRICTED NET ASSETS 3,800 15,000 INCREASE (DECREASE) IN NET ASSETS 1,021,174 (164,365) NET ASSETS, Beginning of Year 8,517,366 8,681,731	General and Administrative	1,958,082	1,637,396
Total Supporting Services 3,939,448 3,530,013 Total Operating Expenses 22,361,302 22,535,828 INCOME FROM OPERATIONS \$ 443,450 \$ 229,659 Investment Income (loss) 714,879 (340,506) Depreciation Expense (175,498) (173,616) Capital Expenditures to be Gifted to the City (2,103,427) (1,525,275) Other Capital Expenditures (282,560) (127,519) Satisfaction of Restrictions, Capital 2,099,054 1,652,794 INCREASE (DECREASE) IN UNRESTRICTED 8 (284,463) TEMPORARILY RESTRICTED NET ASSETS 695,898 (284,463) TEMPORARILY RESTRICTED NET ASSETS (535,002) (751,208) Satisfaction of Restrictions, Operations (535,002) (751,208) Satisfaction of Restrictions, Capital (2,099,054) (1,652,794) INCREASE IN TEMPORARILY RESTRICTED 321,476 105,098 PERMANENTLY RESTRICTED NET ASSETS 321,476 105,098 PERMANENTLY RESTRICTED NET ASSETS 3,800 15,000 INCREASE (DECREASE) IN NET ASSETS 1,021,174 (164,	Marketing	1,070,983	1,021,933
Total Operating Expenses 22,361,302 22,535,828 INCOME FROM OPERATIONS \$ 443,450 \$ 229,659 Investment Income (loss) 714,879 (340,506) Depreciation Expense (175,498) (173,616) Capital Expenditures to be Gifted to the City and County of San Francisco (2,103,427) (1,525,275) Other Capital Expenditures (282,560) (127,519) Satisfaction of Restrictions, Capital 2,099,054 1,652,794 INCREASE (DECREASE) IN UNRESTRICTED NET ASSETS 695,898 (284,463) TEMPORARILY RESTRICTED NET ASSETS 695,898 (284,463) TEMPORARILY RESTRICTED NET ASSETS 2,927,428 2,478,642 Investment Income 28,104 30,458 Satisfaction of Restrictions, Operations (2,099,054) (1,652,794) INCREASE IN TEMPORARILY RESTRICTED (2,099,054) (1,652,794) INCREASE IN TEMPORARILY RESTRICTED NET ASSETS 321,476 105,098 PERMANENTLY RESTRICTED NET ASSETS 3,800 15,000 INCREASE (DECREASE) IN NET ASSETS 1,021,174 (164,365) NET ASSETS, Beginning of Year 8,517,366 8,681,731 1,000	Fundraising	910,383	<u>870,684</u>
INCOME FROM OPERATIONS \$443,450 \$229,659 Investment Income (loss) 714,879 (340,506) Depreciation Expense (175,498) (173,616) Capital Expenditures to be Gifted to the City and County of San Francisco (2,103,427) (1,525,275) Other Capital Expenditures (282,560) (127,519) Satisfaction of Restrictions, Capital 2,099,054 1,652,794 INCREASE (DECREASE) IN UNRESTRICTED NET ASSETS 695,898 (284,463) TEMPORARILY RESTRICTED NET ASSETS Contributions 2,927,428 2,478,642 Investment Income 28,104 30,458 Satisfaction of Restrictions, Operations (535,002) (751,208) Satisfaction of Restrictions, Capital (2,099,054) (1,652,794) INCREASE IN TEMPORARILY RESTRICTED NET ASSETS 321,476 105,098 PERMANENTLY RESTRICTED NET ASSETS 3,800 15,000 INCREASE (DECREASE) IN NET ASSETS 1,021,174 (164,365) NET ASSETS, Beginning of Year 8,517,366 8,681,731	Total Supporting Services	<u>3,939,448</u>	<u>3,530,013</u>
Investment Income (loss)	Total Operating Expenses	22,361,302	22,535,828
Depreciation Expense (175,498) (173,616)) Capital Expenditures to be Gifted to the City and County of San Francisco (2,103,427) (1,525,275) Other Capital Expenditures (282,560) (127,519)) Satisfaction of Restrictions, Capital 2,099,054 1,652,794 INCREASE (DECREASE) IN UNRESTRICTED NET ASSETS 695,898 (284,463) TEMPORARILY RESTRICTED NET ASSETS 2,927,428 2,478,642 Investment Income 28,104 30,458 Satisfaction of Restrictions, Operations (535,002) (751,208) Satisfaction of Restrictions, Capital (2,099,054) (1,652,794) INCREASE IN TEMPORARILY RESTRICTED 321,476 105,098 PERMANENTLY RESTRICTED NET ASSETS 321,476 105,098 PERMANENTLY RESTRICTED NET ASSETS 3,800 15,000 INCREASE (DECREASE) IN NET ASSETS 1,021,174 (164,365) NET ASSETS, Beginning of Year 8,517,366 8,681,731	INCOME FROM OPERATIONS	\$ 443,450	\$ 229,659
Capital Expenditures to be Gifted to the City and County of San Francisco Other Capital Expenditures (282,560) (127,519) Satisfaction of Restrictions, Capital INCREASE (DECREASE) IN UNRESTRICTED NET ASSETS Contributions 2,927,428 Investment Income 28,104 Satisfaction of Restrictions, Operations Satisfaction of Restrictions, Operations Satisfaction of Restrictions, Capital INCREASE IN TEMPORARILY RESTRICTED NET ASSETS Satisfaction of Restrictions, Capital INCREASE IN TEMPORARILY RESTRICTED NET ASSETS PERMANENTLY RESTRICTED NET ASSETS Contributions 3,800 INCREASE (DECREASE) IN NET ASSETS 1,021,174 (164,365) NET ASSETS, Beginning of Year 8,517,366 8,681,731	Investment Income (loss)	714,879	(340,506)
and County of San Francisco (2,103,427) (1,525,275) Other Capital Expenditures (282,560) (127,519)) Satisfaction of Restrictions, Capital 2,099,054 1,652,794 INCREASE (DECREASE) IN UNRESTRICTED NET ASSETS MET ASSETS 695,898 (284,463) TEMPORARILY RESTRICTED NET ASSETS 2,927,428 2,478,642 Investment Income 28,104 30,458 Satisfaction of Restrictions, Operations (535,002) (751,208) Satisfaction of Restrictions, Capital (2,099,054) (1,652,794) INCREASE IN TEMPORARILY RESTRICTED NET ASSETS 321,476 105,098 PERMANENTLY RESTRICTED NET ASSETS 3,800 15,000 INCREASE (DECREASE) IN NET ASSETS 1,021,174 (164,365) NET ASSETS, Beginning of Year 8,517,366 8,681,731	Depreciation Expense	(175,498)	(173,616))
Other Capital Expenditures (282,560) (127,519) Satisfaction of Restrictions, Capital 2,099,054 1,652,794 INCREASE (DECREASE) IN UNRESTRICTED NET ASSETS 695,898 (284,463) TEMPORARILY RESTRICTED NET ASSETS Contributions 2,927,428 2,478,642 Investment Income 28,104 30,458 Satisfaction of Restrictions, Operations (535,002) (751,208) Satisfaction of Restrictions, Capital (2,099,054) (1,652,794) INCREASE IN TEMPORARILY RESTRICTED NET ASSETS 321,476 105,098 PERMANENTLY RESTRICTED NET ASSETS Contributions 3,800 15,000 INCREASE (DECREASE) IN NET ASSETS 1,021,174 (164,365) NET ASSETS, Beginning of Year 8,517,366 8,681,731	Capital Expenditures to be Gifted to the City		
Satisfaction of Restrictions, Capital 2,099,054 1,652,794 INCREASE (DECREASE) IN UNRESTRICTED 695,898 (284,463) NET ASSETS 695,898 (284,463) TEMPORARILY RESTRICTED NET ASSETS 2,927,428 2,478,642 Investment Income 28,104 30,458 Satisfaction of Restrictions, Operations (535,002) (751,208) Satisfaction of Restrictions, Capital (2,099,054) (1,652,794) INCREASE IN TEMPORARILY RESTRICTED 321,476 105,098 PERMANENTLY RESTRICTED NET ASSETS 3,800 15,000 INCREASE (DECREASE) IN NET ASSETS 1,021,174 (164,365) NET ASSETS, Beginning of Year 8,517,366 8,681,731	and County of San Francisco	(2,103,427)	(1,525,275)
NET ASSETS	Other Capital Expenditures	(282,560)	(127,519))
NET ASSETS 695,898 (284,463) TEMPORARILY RESTRICTED NET ASSETS 2,927,428 2,478,642 Contributions 28,104 30,458 Investment Income 28,104 30,458 Satisfaction of Restrictions, Operations (535,002) (751,208) Satisfaction of Restrictions, Capital (2,099,054) (1,652,794) INCREASE IN TEMPORARILY RESTRICTED 321,476 105,098 PERMANENTLY RESTRICTED NET ASSETS 3,800 15,000 INCREASE (DECREASE) IN NET ASSETS 1,021,174 (164,365) NET ASSETS, Beginning of Year 8,517,366 8,681,731	Satisfaction of Restrictions, Capital	2,099,054	1,652,794
TEMPORARILY RESTRICTED NET ASSETS Contributions 2,927,428 2,478,642 Investment Income 28,104 30,458 Satisfaction of Restrictions, Operations (535,002) (751,208) Satisfaction of Restrictions, Capital (2,099,054) (1,652,794) INCREASE IN TEMPORARILY RESTRICTED 321,476 105,098 PERMANENTLY RESTRICTED NET ASSETS 3,800 15,000 INCREASE (DECREASE) IN NET ASSETS 1,021,174 (164,365) NET ASSETS, Beginning of Year 8,517,366 8,681,731	INCREASE (DECREASE) IN UNRESTRICTED		
Contributions 2,927,428 2,478,642 Investment Income 28,104 30,458 Satisfaction of Restrictions, Operations (535,002) (751,208) Satisfaction of Restrictions, Capital (2,099,054) (1,652,794) INCREASE IN TEMPORARILY RESTRICTED 321,476	NET ASSETS	695,898	(284,463)
Investment Income 28,104 30,458	TEMPORARILY RESTRICTED NET ASSETS		
Satisfaction of Restrictions, Operations (535,002) (751,208) Satisfaction of Restrictions, Capital (2,099,054) (1,652,794) INCREASE IN TEMPORARILY RESTRICTED 321,476 105,098 PERMANENTLY RESTRICTED NET ASSETS Contributions 3,800 15,000 INCREASE (DECREASE) IN NET ASSETS 1,021,174 (164,365) NET ASSETS, Beginning of Year 8,517,366 8,681,731	Contributions	2,927,428	2,478,642
Satisfaction of Restrictions, Capital (2,099,054) (1,652,794) INCREASE IN TEMPORARILY RESTRICTED 321,476 105,098 PERMANENTLY RESTRICTED NET ASSETS 53,800 15,000 INCREASE (DECREASE) IN NET ASSETS 1,021,174 (164,365) NET ASSETS, Beginning of Year 8,517,366 8,681,731	Investment Income	28,104	30,458
INCREASE IN TEMPORARILY RESTRICTED NET ASSETS 321,476 105,098 PERMANENTLY RESTRICTED NET ASSETS 3,800 15,000 INCREASE (DECREASE) IN NET ASSETS 1,021,174 (164,365) NET ASSETS, Beginning of Year 8,517,366 8,681,731	Satisfaction of Restrictions, Operations	(535,002)	(751,208)
NET ASSETS 321,476 105,098 PERMANENTLY RESTRICTED NET ASSETS 3,800 15,000 INCREASE (DECREASE) IN NET ASSETS 1,021,174 (164,365) NET ASSETS, Beginning of Year 8,517,366 8,681,731	Satisfaction of Restrictions, Capital	(2,099,054)	(1,652,794)
PERMANENTLY RESTRICTED NET ASSETS Contributions 3,800 15,000 INCREASE (DECREASE) IN NET ASSETS 1,021,174 (164,365) NET ASSETS, Beginning of Year 8,517,366 8,681,731	INCREASE IN TEMPORARILY RESTRICTED		
PERMANENTLY RESTRICTED NET ASSETS Contributions 3,800 15,000 INCREASE (DECREASE) IN NET ASSETS 1,021,174 (164,365) NET ASSETS, Beginning of Year 8,517,366 8,681,731	NET ASSETS _	<u>321,476</u>	105,098
INCREASE (DECREASE) IN NET ASSETS 1,021,174 (164,365) NET ASSETS, Beginning of Year 8,517,366 8,681,731	PERMANENTLY RESTRICTED NET ASSETS		
INCREASE (DECREASE) IN NET ASSETS 1,021,174 (164,365) NET ASSETS, Beginning of Year 8,517,366 8,681,731		<u>3,800</u>	15,000
NET ASSETS, Beginning of Year 8,517,366 8,681,731	INCREASE (DECREASE) IN NET ASSETS		

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The San Francisco Zoological Society Auxiliary women's group hosted the "Birds of a Feather" luncheon and KidsFest 2016, drawing attention to the Zoo's conservation, education, and capital projects while raising \$88,000 to support the Zoo.

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ZOO II

Zoo II's young professionals raised \$83,300 to benefit the San Francisco Zoo during Fiscal Year 2016-17. Zoo II also expanded conservation and environmental awareness while connecting members through "Urban Safari" social hours and their signature fundraising event, Fur Ball.

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DOCENTS

The San Francisco Zoo's docent program included 60 volunteer guides who served as the Zoo's educational ambassadors, leading 40 tours for some 1,800 students. Docents offered diverse, grade-appropriate topics from animal adaptation to habitats and environments, and used biofacts to teach about African animals and primates.

Ardene Anderson* Beth Anderson Nancy Atkinson Susan Balthazor Krista Barnard Bill Beech Erin Blackwell Kat Brunner Ann Clemenza Ken Combes Becky Cunningham Terry Davidson Christine Fong Shirley Gray Edith Greene Randy Greer Caroline Haas Terry Hallinan

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Annual & Capital Acknowledgements

We gratefully acknowledge the following for their generous contributions received July 1, 2016 through June 30, 2017 to support our mission to connect people with wildlife, inspire caring for nature, and advance conservation action.

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Our Great Ape Project is bringing big changes for our primates. We broke ground in March 2017 on a multimillion dollar renovation of the Pachyderm Building to create a larger habitat for our great apes and a new sky bridge called the Jim Ludwig Passage. This overhead skywalk will link our existing chimpanzee grottoes, home to our chimpanzees Cobby, Maggie, and Minnie to this new indoor space.

The expansion will provide the ample space to grow SF Zoo's chimpanzee troop, providing greater opportunities for these primates to socialize in an environment and in numbers aligned to optimal troop size. It also will incorporate accommodations, including bringing in other great ape species to the Zoo, such as orangutans, as well as expand care facilities for all of our primates as they advance to geriatric age. We look forward to opening the doors of this new exhibit in summer of 2018!

THE MISSION OF THE SAN FRANCISCO **ZOOLOGICAL SOCIETY** IS TO CONNECT PEOPLE WITH WILDLIFE, INSPIRE CARING FOR NATURE AND ADVANCE CONSERVATION ACTION.



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